|  | 2022/23 <br> Budget $£ 000$ | 2023/24 <br> Budget <br> £000 | 2024/25 <br> Budget £000 | 2025/26 <br> Budget <br> $£ 000$ | 2026/27 <br> Budget £000 | 2027/28 and future years Budget £000 | Total Budget (all years) £000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Approved Capital Investment Programme - November 2022 Cabinet | 56,999 | 61,593 | 31,631 | 5,818 | 5,960 | 0 | 162,001 |
| Carry Forwards | $(9,573)$ | 8,473 | 991 | 109 | (560) | 560 | 0 |
| Accelerated Deliveries | 106 | (81) | (25) | 0 | 0 | 0 | 0 |
| Additions to the Programme | 0 | 2,940 | 700 | 0 | 0 | 0 | 3,640 |
| Schemes Removed from Programme | (691) | (416) | 0 | 0 | 0 | 0 | $(1,107)$ |
| Virements |  | 0 | 0 | 0 | 0 | 0 | 0 |
| New External Funding | 192 | 0 | 0 | 0 | 0 | 0 | 192 |
| Transfers to 'Subject to Viable Business Case' section of the programme | (433) | $(1,659)$ | 0 | 0 | 0 | 0 | $(2,092)$ |
| Proposed Investment Programme - following amendments | 46,600 | 70,850 | 33,297 | 5,927 | 5,400 | 560 | 162,634 |

Summary - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures:

|  | 2022/23 <br> Budget <br> $£ 000$ | 2023/24 <br> Budget <br> £000 | 2024/25 <br> Budget <br> £000 | 2025/26 <br> Budget <br> $£ 000$ | 2026/27 <br> Budget £000 | 2027/28 and future years Budget £000 | Total Budget (all years) £000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Approved Capital Investment Programme - November 2022 Cabinet | 18,749 | 23,162 | 9,598 | 3,250 | 1,000 | 0 | 55,759 |
| Carry Forwards | $(3,582)$ | 1,407 | 0 | 0 | 2,175 | 0 | 0 |
| Accelerated Deliveries | 0 | 74 | (74) | 0 | 0 | 0 | 0 |
| Additions to the Programme | 0 | 0 | 0 | 6,329 | 6,146 | 0 | 12,475 |
| Proposed Investment Programme - following amendments | 15,167 | 24,643 | 9,524 | 9,579 | 9,321 | 0 | $\underline{68,234}$ |
|  | Total budget for 2022/23 to 2027/28: |  |  |  |  |  | 53,067 |

Carry Forwards to Future Years - programme to be delivered by the Council

| Scheme | $\begin{gathered} \text { 2022/23 } \\ \text { Budget } \\ \text { £000 } \end{gathered}$ | 2023/24 <br> Budget <br> £000 | 2024/25 <br> Budget £000 | 2025/26 <br> Budget £000 | $\begin{gathered} 2026 / 27 \\ \text { Budget } \\ £ 000 \end{gathered}$ | 2027/28 and future years Budget £000 | Total Budget (all years) £000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Groyne Field Refurbishment Programme <br> High Needs Provision <br> Vehicle Restraint Replacement <br> Zebra Crossing Surfacing Replacement <br> Crematorium Refurbishment <br> Local Transport Plan Maintenance <br> Playground Gates <br> Cliff Parade Cliff Slip <br> Street Lighting Renewal <br> Southend Transport Model <br> Challenge Fund - Bridge Strengthening <br> DfT Active Travel - Tranche 2 <br> LTP - Maintenance - Steet Lighting <br> Local Growth Fund - A127 Growth Corridor <br> Victoria Centre <br> Better Queensway - Programme Management <br> Housing and Development Pipeline Feasibility - GF <br> Next Steps Accommodation Programme <br> Council Affordable Housing Development (Phase3) - Shoebury <br> Council Affordable Housing Development (Phase4) - St Laurence <br> Council Affordable Housing Development (MMC) - West Shoebury <br> Central Museum Works <br> Cliffs Pavillion - Levellng up Funding <br> Library Review <br> HRA Disabled Adaptations <br> Aviation Way Car Park <br> Seaways - Homes England Condition Funding <br> East Beach Café <br> LTP (IT block) - Better Sustainable Transport <br> LTP (Integrated Transport block) - Better Operation of Traffic Control Systems <br> LTP (Integrated Transport block) - Better Networks <br> Security Measures <br> Disabled Facilities Grant | $\begin{array}{r} (148) \\ (675) \\ (23) \\ (96) \\ (2,000) \\ (270) \\ (69) \\ (200) \\ (75) \\ (15) \\ (347) \\ (711) \\ (131) \\ (200) \\ (725) \\ (600) \\ (75) \\ (23) \\ (369) \\ (297) \\ (300) \\ (33) \\ (678) \\ (50) \\ (109) \\ \\ \hline \end{array}$ | $\begin{array}{r}148 \\ 675 \\ 23 \\ 96 \\ 2,000 \\ 270 \\ 69 \\ 200 \\ 75 \\ 15 \\ 347 \\ 711 \\ 131 \\ 200 \\ 475 \\ 600 \\ 75 \\ 23 \\ \hline\end{array}$ | 250 <br> 369 <br> 297 <br> 75 | 109 | (560) |  |  |

Carry Forwards to Future Years - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures

| Scheme | 2022/23 <br> Budget <br> £000 | 2023/24 <br> Budget <br> £000 | 2024/25 <br> Budget £000 | 2025/26 <br> Budget <br> $£ 000$ |  | 2026/27 <br> Budget £000 | 2027/28 and future years Budget £000 | $\begin{gathered} \text { Total Budget } \\ \text { (all years) } \\ £ 000 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balmoral Estate Improvement and Structural Works <br> Better Queensway - Loan to LLP <br> Housing Infrastructure Funding | $\begin{array}{r} (632) \\ (550) \\ (2,400) \end{array}$ | $\begin{array}{r} 632 \\ (1,625) \\ 2,400 \end{array}$ |  |  |  | 2,175 |  | 0 0 0 |
| Total Carry Forwards - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures | $(3,582)$ | 1,407 |  |  | 0 | 2,175 | 0 | 0 |

Accelerated Deliveries - programme to be delivered by the Council

| Scheme | 2022/23 $£ 000$ | 2023/24 Budget $\varepsilon 000$ | 2024/25 <br> Budget <br> £000 | 2025/26 <br> Budget <br> £000 | 2026/27 Budget $£ 000$ | 2027/28 and <br> future years Budget <br> £000 | Total Budget <br> (all years) <br> $\varepsilon 000$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Special Provision Capital Fund Cliffs Pavillion - Levellng up Funding | 106 | $\begin{array}{r} (106) \\ 25 \end{array}$ | (25) |  |  |  | 0 |
| Total Accelerated Deliveries - programme to be delivered by the Council | 106 | (81) | (25) |  |  | 0 | 0 |

Accelerated Deliveries - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures

| Scheme | $\begin{aligned} & \text { 20222123 } \\ & \text { Budget } \\ & \text { E0000 } \end{aligned}$ | $\begin{gathered} 2023 / 24 \\ \text { Budget } \\ \text { gono } \end{gathered}$ | $\begin{aligned} & \text { 2024/25 } \\ & \text { Budget } \\ & \text { E0000 } \end{aligned}$ | $\begin{aligned} & \text { 2025/26 } \\ & \text { Budget } \\ & \text { E0000 } \end{aligned}$ | $\begin{aligned} & \text { 2026/27 } \\ & \text { Budget } \\ & \text { £0000 } \end{aligned}$ | 2027/28 and <br> future years Budget $£ 000$ | $\begin{gathered} \text { Total Budget } \\ \text { (all years) } \\ \mathbf{8 0 0 0} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balmoral Estate Improvement and Structural Works |  | 74 | (74) |  |  |  |  |
| Total Accelerated Deliveries - program Subsidiary Companies, Partners and J |  | 74 | (74) | 0 |  | 0 | 0 |


| Scheme | 2022/23 <br> Budget <br> £000 | $\begin{gathered} 2023 / 24 \\ \text { Budget } \\ \text { £0000 } \end{gathered}$ | $\begin{aligned} & \text { 2024/25 } \\ & \text { Budget } \end{aligned}$ £000 | 2025/26 <br> Budget <br> $\varepsilon 000$ | 2026/27 <br> Budget <br> £000 | 2027/28 and <br> future years Budget $£ 000$ | $\begin{gathered} \text { Total Budget } \\ \text { (all years) } \\ \text { £000 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sea Wall Access Refurbishment <br> East Beach Sea Wall Refurbishment <br> My Southend Replacement <br> Technology Modernisation Programme: <br> Software Licencing <br> ICT - Stabilise the Estate <br> ICT - Core Application and Database Migration <br> ICT - Technology Device Refresh |  | $\begin{array}{r} 500 \\ 500 \\ 1,000 \\ 627 \\ 12 \\ 121 \\ 820 \end{array}$ | 700 |  |  |  | $\begin{array}{r} 500 \\ 500 \\ 1,700 \\ 627 \\ 12 \\ 81 \\ 81 \\ 220 \end{array}$ |
| Total Additions to the Programme - programme to be delivered by the Council |  | 2,940 | 700 |  |  | 0 | 3,640 |


| Scheme | 2022/23 <br> Budget $\varepsilon 000$ | 2023/24 Budget $£ 000$ | 2024/25 <br> Budget <br> $£ 000$ | 2025/26 <br> Budget <br> $\varepsilon 000$ | 2026/27 <br> Budget £000 | 2027/28 and <br> future years Budget <br> £000 | Total Budget (all years) $£ 000$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HRA Future Investment Programme: <br> Bathroom Refurbishment <br> Central Heating <br> Common Areas Improvement <br> Environmental - H\&S works <br> Kitchen Refurbishments <br> Rewiring <br> Roofs <br> Windows and Doors <br> Remodelling of Tied Accommodation |  |  |  | $\begin{array}{r} 264 \\ 296 \\ 2,106 \\ 2,160 \\ 114 \\ 208 \\ 242 \\ 723 \\ 216 \end{array}$ | $\begin{array}{r} 183 \\ 210 \\ 2,700 \\ 2,484 \\ 114 \\ 275 \\ 86 \\ 94 \\ 94 \end{array}$ |  | $\begin{array}{r} 0 \\ 447 \\ 506 \\ 4,806 \\ 4,644 \\ 228 \\ 483 \\ 328 \\ 817 \\ 216 \end{array}$ |
| Total Additions to the Programme - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures |  |  |  | 6,329 | 6,146 | 0 | 12,475 |

Deletions from the Programme - programme to be delivered by the Council

| Scheme | 2022/23 <br> Budget £000 | 2023/24 Budget $\varepsilon 000$ | 2024/25 <br> Budget £000 | 2025/26 <br> Budget $£ 000$ | 2026/27 <br> Budget $£ 000$ | 2027/28 and future years Budget £000 | Total Budget (all years) £000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cart and Wagon shed <br> Acquisition of tower block leaseholds - Queensway <br> Energy Improvements in Culture Property Assets <br> Kiosks in Libraries <br> 62 Avenue Road <br> Aviation Way Car Park <br> Priority Works <br> SMAC Eastern Esplanade Slipway <br> East Beach Café | (94) (521) <br> (5) <br> (5) <br> (66) | $\begin{array}{r} (38) \\ (51) \\ (300) \\ (27) \end{array}$ |  |  |  |  | (94) $(521)$ $(5)$ $(5)$ $(38)$ $(51)$ $(300)$ $(27)$ $(66)$ |
| Total Deletions from the Programme - programme to be delivered by the Council | (691) | (416) |  |  |  | 0 | $(1,107)$ |



Virements between schemes - programme to be delivered by subsidiary companies and joint ventures


| Scheme | 2022/23 <br> Budget <br> £000 | 2023/24 <br> Budget £000 | 2024/25 <br> Budget £000 | 2025/26 <br> Budget <br> £000 | 2026/27 <br> Budget <br> $£ 000$ | 2027/28 and future years Budget £000 | Total Budget (all years) £000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Devolved Formula Capital | 192 |  |  |  |  |  | 192 |
| Total New External Funding - programme to be delivered by the Council | 192 |  |  |  |  | 0 | 192 |

Transfers to 'Subject to Viable Business Case' section from main programme to be delivered by the Council

| Scheme | 2022/23 <br> Budget <br> $£ 000$ | 2023/24 <br> Budget £000 | 2024/25 Budget £000 | 2025/26 and future years Budget £000 | 2026/27 <br> Budget <br> £000 | 2027/28 and future years Budget £000 | Total Budget (all years) £000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Improved Car Park Signage and Guidance Systems <br> Traffic Signs Upgrade <br> Local Growth Fund - A127 Growth Corridor <br> Southend Pier - Pier Head development Phase 1 | (44) (389) | $\begin{array}{r} (529) \\ (1,130) \end{array}$ |  |  |  |  | $\begin{array}{r} (44) \\ (389) \\ (529) \\ (1,130) \end{array}$ |
| Total Transfers to 'Subject to Viable Business Case' Section programme to be delivered by the Council | (433) | $(1,659)$ |  | 0 |  | 0 | $(2,092)$ |

